

IBA

Institute of
Business Administration
Karachi



Leadership and Ideas for Tomorrow

IBA CEE

Center for Executive Education
Institute of Business Administration

STATE OWNED ENTERPRISES

The way forward for the SOE's in Pakistan



OVERVIEW

State-owned enterprises (SOEs) rank among the world's largest companies in the world and have a potentially critical role to play in economic growth and development. SOEs are in a unique position to drive economic growth given their size, mission, and strategic objectives.

SOEs are in many developing economies (including Pakistan) the sole providers of key public services, such as Water, Energy and Oil & Gas. Ensuring that they are competitive and efficient is therefore crucial for economic development, public service delivery and the downstream competitiveness of the broader enterprise sector.

When governed transparently and efficiently, SOEs can correct market failures, improve public service delivery, and even play a role in creating fairer, more competitive markets. However, SOEs need to establish strong governance practices to maximise their contributions to development .

SOEs in Pakistan have played a pivotal role since independence. With the new Act in place in 2023 – hear from our Expert Panel on the way forward for the SOEs in Pakistan .

OUR EXPERTS

Dr. S. Akbar Zaidi

Executive Director, IBA Karachi

Professor Dr. S Akbar Zaidi has been the Executive Director of the IBA since January 2020.

He is a renowned political economist with almost four decades of teaching and research experience in Pakistan and abroad. His areas of interest in research include political economy, development, the social sciences, and history.

Dr. Zaidi has written over 80 academic articles in international journals and as chapters in books.



Zaffar A. Khan

Adjunct Professor, IBA Karachi

Mr. Zaffar Khan has multiple Board experiences both in the Public & Private sectors – currently serving on the Board of the Privatisation Commission, Shell Pakistan, International Industries, Askari Bank, Acumen Pakistan, and Pakistan Centre for Philanthropy.

He is also serving as chair of the Advisory Committee of the Fellowship Fund of Pakistan.



Mosharraf Zaidi

Founding Partner, Tabadlab

Mosharraf Zaidi is a public policy professional with over two decades of experience in the confluence of policy, politics, media, and economics.

Since 2018, he has worked at Tabadlab, the advisory services firm and think tank that he co-founded to help leaders in the public, private and not for profit sectors identify and solve problems that transcend the traditional boundaries of economics, politics, and society at large.



Abdul Rahim Suriya

Visiting Faculty, IBA Karachi

Abdul Rahim Suriya FCA FCMA is former President of ICAP.

He is a Trainer for ICAP, ICMAP and IBA for Directors training program approved by SECP. He is also a Professional Trainer on Corporate Governance & Reporting and finance & non-finance executives.

He was member of IFAC Education Board for 6 years. He has also authored a book "A Guide to Business Decision Making".



Tara Uzra Dawood

Independent Director PSO / PRL

Tara Uzra Dawood studied at Cornell University, Oxford University, and Harvard Law School. She is President of her own company, Dawood Global Foundation. She is on the board of numerous high-profile organizations, travels, and gives speeches all around the world. She recently met with Hilary Rodham Clinton, Australian Prime Minister Julia Gillard, and Canadian Prime Minister Stephen Harper. Tara is also a popular columnist and journalist and has interviewed various national and international celebrities. She is also serving as Independent Director at PSO & PRL.



Nausheen Ahmad

Barrister at Law and Lead Counsel Legal and Governance Advisory

Ms. Nausheen Ahmad is a Barrister at Law and Advocate of the Sindh High Court specializing in corporate and commercial laws. She is lead counsel of the Legal and Governance Advisory.

She has extensive experience as Company Secretary and currently serves as Independent Director on the Boards of several listed Companies. She is a mediator and founder of IBA DRF.



Javaid Iqbal

Independent Director PSO / PRL

Javaid Iqbal is the Chief Commercial Officer (Member & Executive Director) at the Special Technology Zones Authority of the Government of Pakistan helping build the foundation of a tech-enabled knowledge ecosystem in Pakistan. He has spent the last two decades spearheading large-scale complex business and technology transformation efforts for global Fortune 500 conglomerates and federal, state, and local governments across North America, Europe & Asia.



Dr. Muhammad Shafique

Assistant Professor, IBA Karachi

Muhammad Shafique earned a PhD in economics and management of innovation and technological change from Maastricht University and United Nations University, the Netherlands.

He is currently serving as Assistant Professor at Institute of Business Administration (IBA) Karachi, in the area of corporate strategy, organization, and innovation. Prior to joining IBA, he served as Assistant Professor at SDSB-LUMS for five years where he designed and delivered courses and modules related to strategy and organization in PhD, MBA, ExecEd, and undergraduate programs.



Mr. Muzzafar Ahmed Mirza

Head of the Legal Affairs Securities and Exchange Commission of Pakistan

Mr. Muzzafar Ahmed Mirza is an Executive Director and Head of the Legal Affairs Department at SECP (Securities and Exchange Commission of Pakistan)


Mr. Mirza belonging to Balochistan has served as Public Prosecutor (Banking) NAB, Baluchistan. He worked as an associate in Cornelius Lane and Mufti and Later on started his independent practice.

He is served as senior officer at Securities & Exchange Commission of Pakistan (SECP) from last 10 years.



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PROGRAM & POLICIES

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